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cover impressions of the recruitment process, orientation process, how Regents work together as Board colleagues, the culture of the Board of Committee effectiveness and good governance practices.

The initial consultation has begun. As part of the process all Regents will be invited to meet with the Consultant and will be asked to complete a brief survey.

#### Reports from Board Comm

The Committee reports for the Audit, Finance and Investment and Investment were moved to the regular agenda.

The committee agenda was adopted as revised.

#### **Minutes of Meeting of October 23 and December 22, 2021**

Included within the committee agenda were:

Minutes of the October 23, 2021 and December 22, 2021.

Reports from Board Committees - Academic Affairs, Executive, Human Resources, Nominating and Governance, Property and Planning.

Board of Regents

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capability to do more targeted approach, including a focus on New England; and investments required to address the challenges of the aspirational enrolment goal.

Ms. Pringle-Carver, the Vice-President of University Advancement, spoke of work that is being undertaken by Marketing and Communications in support of recruitment

Mr. Cooper thanked Mr. Ulkuer on behalf of the Regents for the presentation and for the work that he and his team do.

### III. Discussion Items

#### 2. b. Audit Committee Report

Mr. Henry said that the Board of Regents approves the appointment of the auditors while the Executive Committee is required to approve the auditor's fees.

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Motion B21-06:

BE IT RESOLVED that the Board of Regents, on the recommendation of the Audit Committee and subject to the approval of the proposed fees by the Executive Committee, reappoint Grant Thornton as the University's auditors for the 2021-2022 fiscal year.

Moved by B. Spencer  
Seconded by B. Hawkes  
Motion Carried

#### c. Finance and Administration Committee Report

##### ii. Changes to the Budget Development Principles and Guidelines (Policy 7203)

The Chair, Mr. Henry, said the changes being recommended is intended to deal with a potential misconception of the reliance placed on

## 6. President's Cabinet Report

The President welcomed the Board and highlighted several items from his written report included in the material.

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engagement will be sought. The work continues to help turn the strategic plan into an action plan.

#### 8. Other Business and Board Comments

The Chair of the Finance and Administration Committee said that there is a focus amongst the senior administration to identify through the budget process priority areas to support - that lead towards a financially sustainable position.

He noted that for the Board's consideration the budget will breakout the parameters around investments and what is to be achieved - the goals.

The Board acknowledged the extension to the collective agreements with