



The following members participated: Anne Comfort, Philip Cormier, Nauman Farooqi, Jeff Hennessy, Robert Inglis, Margaret-Ellen Messinger, Chris Milner, Michael Nolan and Courtney Pringle Carver

The January 18, 2022, minutes were approved as circulated.

Dr. Hennessy advised he is responsible for:

- Faculty, teaching, academic programs and research within the academic sector
- Advancing the University mission and keeping priorities aligned with mission objectives
- Shares a responsibility with the VP Finance for the careful deployment of resources and maintenance of long-term health and sustainability of the University

Sub Units Include:

- Academic Faculties: Arts, Science, Social Sciences
 - Libraries and Archives
 - Office of Research Services (also graduate studies)
 - Registrar's Office
 - Purdy Crawford Centre for Teaching and Learning
 - Owens Art Gallery
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- Enrolment level not sustainable yet, though growing
 - Enrolment crunch in some key areas, under-enrolment in others
 - Understaffed in some areas
 - Balance of program innovation vs sustainability of existing programs

The University's 3-year will be presented to Senate on February 8,
2022 and will have the following future budget implications:

- Technology
 - Space
 - Infrastructure
 - People
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- Support growing programs
 - Support new programs
 - Regularize some key staff positions
 - Consider academic leadership priorities (research and graduate studies)

Dr. Hennessy noted his top priorities were noted with an asterisk *.

- Academic Planning and Program Development Officer*
- Interdisciplinary Health Studies – 2 Stipends*

- Aviation Coordinator – contract extension to 12 months*
- COMP – Two-Year Term Position*
- 4 Course Stipends – DATA, CHEM, BIOL*
- TA Increases – MATH/CS*
- Aviation Operating Budget*
- Biology/Chem Lab techs*
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- Student Service Coordinator to transfer credits including MFC coordination
- Academic Advisor (MASA 9) to accommodate increase in student numbers and additional pathway agreements
- Two additional Recruit Licenses to enhance registration and admission processes
- PD training on Ellucian/Colleague to improve financial aid administration